FINANCE

Subject		Risk Identified		Control/Management of Risk		Assessment
Banking	1	Inadequate checks	1	Financial Regulations set out requirements for banking, cheques and account recon-	1	Adequate
				RFO reviews banking arrangements as required		
	2	Errors	2	Multiple signatures are required for any payment to be made		
				Bank errors are discovered when RFO performs monthly reconcilliation of account	2	Check monthly statement
	3	Charges	3	Charges are avoided/minimised by regular monitoring of balance and procedures		
	4	Loss of signatories	4	PPC would choose replacements but the Bank takes time to implement changes	4	Review signatories periodically
Online Banking	1	Access to false website	1	Internet banking sites are accessed directly and not via a search engine.		Adequate but new risks may
-	2	Security of passwords/user ID's	2	Passwords are only known to individuals who have been granted access.		appear and may require new or
	3	Fraud	3	All electronic transactions must be agreed and accessed by		additional procedures
				at least two full signatories.		
Precept	1	Adequacy of precept	1	Regular budget review by Full Council		Adequate
				Quorate precept meeting essential in last quarter of calendar year		
	2	Requirements not submitted to ADC	2	Precept should be considered by Council before the deadline - deadline to be		
		in time		ascertained from ADC by RFO (typically end of January/early February).		
	3	Amount not received by PPC	3	RFO informs PPC when monies are received (approx April/May and September).		
Financial records	1	Inadequate records	2	Financial Regulations set out the requirements.		Regulations available on website
	2	Financial irregularities	2	Annual audit ensures compliance		Review regulations periodically
Cash		Embezzlement	1	No petty cash facility	1	Adequate
			2	No cash transactions	2	Adequate
			3	Insurance has a fidelity clause providing cover up to £25K	3	Maintain adequate insurance
Grants - payable	1	Ability to pay	1	There are currently no payable grants and none budgeted for	1	N/A
	2	Authorisation of Council to pay	2	Any such expenditure would go through the PPC process of approval, minuted and	2	PPC request S137 rules if required.
				listed accordingly if a payment is made using the S137 power of expenditure.		
Grants - receivable		Receipt of grant		The Parish Council does not presently receive any regular grants.		Procedure would need to be
				One off grants would come with terms and conditions to be satisfied.		formed, if required
Auditing/ reports	1	Communication	1	A budget monitoring statement is produced before each Council meeting and		Existing procedures adequate
-	2	Compliance		discussed and approved at the meeting.		
	3	Time limit for internal audit	2	A full list of payments, receipts and cheques is produced before each Council		
				balanced against the bank statement.		
			3	Internal auditor is appointed by PPC and supplied with the relevant documents to		
				the form to complete and sign for the External Auditor.	1	
Direct Costs	1	Goods billed but not supplied	1	At each PPC meeting all invoices awaiting approval are considered.		Existing procedures adequate
Overheads		Incorrect/unpaid invoicing		All requests for payment are approved by at least two Councillors and checked	1	
Debts	3	Cheque payable incorrect	3	by Clerk and/or RFO	1	

FINANCE (continued)

Subject		Risk Identified		Control/Management of Risk	Assessment
PPC run activities		Risk of financial loss		Such activities are not currently undertaken by PPC but would typically be	N/A
				financed by advance ticket sales and/or donations prior to events thus reducing	
				the risk of financial loss	
Property		Non-Payment		PPC currently owns no property and does not lease or rent	N/A
Leases/rentals		Insurance implications			
Best value	1	Work awarded incorrectly	1	Normal PPC practice would be to seek more than one quotation for goods	Adequate
	2	Overspend on services	2	or for any substantial work required to be undertaken.	Review financial regulations
				For major contract services, formal competitive tenders would be sought.	periodically
Salaries etc	1	Salary paid incorrectly	1	There are currently no employees.	N/A
	2	Wrong hours/rate paid	2	Salary rates and hours worked to be assessed by PPC.	
	3	False employee	3	PPC authorises the appointment of all employees.	
	4	Wrong deductions or unpaid NI or Tax	4	Tax and NI contributions to be calculated using an IR system, reported to PPC,	
			5	signed off and submitted in the IR Annual Return.	
	5	Self employed staff errors	6	Self employed staff as 2 and 3 above but responsible for own NI and Tax	
Election Costs		Risk of election costs	Γ	Risk is higher in election years. PPC could make provision by annual contribution	Existing procedures to be reviewed.
				to an Election Reserve Fund. District Council would provide estimate of costs.	
Allowances and		Overpayment	1	No allowances are allocated to PPC Councillors.	Existing procedures adequate
expenses			2	Expenses are claimed by presenting the relevant receipt for approval.	
			3	Expenses are monitored to ensure the budget is not exceeded.	
VAT		Reclaiming		VAT returns are completed online (via IR website) annually and in accordance	Existing procedures adequate
				with the Financial Regulations	
Annual return		Observe time limits		Annual Return is completed by RFO and approved by PPC and submitted to	Existing procedures adequate
				the internal auditor then sent on to the External Auditor within time limit.	
Donations		Specificity		Donations may not be received or solicited for a specific cause	Ongoing sensitive management

MANAGEMENT

Annual return	Observe time limits	There are currently no employees.	N/A
		Employer's Annual Return to be completed and submitted online to IR.	
AGAR*	Not submitted within time limits	AGAR* is completed and signed by RFO and Internal Auditor then checked and	Existing procedures adequate
		sent to External Auditor within time limit. Clerk prepares timetable for submission	
Councillors	Losing Councillor membership or	1 When a vacancy arises the legal process leads to a local election or a co-option.	1 Existing procedures adequate
	having less than 3 Councillors	An election is out of PPC control. Co-option consists of advertising, applications,	
	at any one time	consideration of applicants, co-option vote at PPC meeting then appointment.	
		2 If there are less than 3 Councillors at any one time PPC becomes inquorate.	
		3 The legal process of ADC appointing members is invoked.	3 ADC procedures are adequate

MANAGEMENT (continued)

Subject		Risk Identified		Control/Management of Risk		Assessment
Voluntary Staff				All Councillors and RFO are unpaid volunteers		
, i i i i i i i i i i i i i i i i i i i	1	Fraud	1	Fidelity Guarantee insurance requirements to be adhered to regarding Fraud.	1	Existing procedure adequate.
	2	Actions undertaken		Public Liability Insurance exists		Membership of the SSALC.
		Health & Safety		Training for staff as appropriate	3	Monitor working conditions,
						safety requirements and insurance.
Employees		Loss of Clerk		There are currently no employees.		A Continuity Plan should be made
				Clerk's responsibilities may temporarilly be shared amongst Councillors/ RFO		in case of loss of key personnel.
Council Records -		Loss through theft or fire		Essential PPC records stored at the home of the Clerk, Councillors and RFO		Theft is unlikely
Paper				may include historical correspondence, minute books and copies, documents		
				for ownership of property, records such as personnel, insurance, salaries etc.		
Council Records-	1	Loss through theft, fire, corruption of	1	Any PPC records stored on computers at PPC Councillors', RFO's or Clerk's		Existing procedures adequate
Electronic		computer		homes are limited in line with GDPR requirements and back-ups of the files are		see FR 6.13
				taken at regular intervals.		
	2	GDPR compliance	2	Adequate security will be in place if personal data is held by PPC		
Data Protection		Non-compliance	1	PPC is registered as a data controller with the Information Commissioner.	1	Privacy notice displayed on website
Freedom of	1	Non-compliance		Information will normally be provided free but PPC is entitled to request a fee for		Monitor and report any requests
Information				any information requested to cover the cost of consumables and the clerk's time.		made under the FOI Act.
	2	GDPR compliance	2	Adequate security will be in place if personal data is held by PPC	2	
Insurance	1	Adequacy	1	Annual review is undertaken before policy renewal.	1	Existing procedure adequate.
		Cost				
	2	Fidelity Guarantee	2	Employers/Employee liability and fidelity insurance are necessities.	2	Review insurance annually.
	3	Compliance	3	Ensure compliance measures and fidelity checks are in place.	3	Review of compliance.
Legislative		Lack of awareness		Membership of SSALC		Existing arrangement adequate.
changes		Implementation of incorrect procedure				
Meeting location		Adequacy		PPC Meetings are held at the Village Hall. Premises and facilities are adequate for		Existing location adequate
		Health and Safety		Clerk, RFO, Councillors and Public from Health & Safety, disability discrimination		
				and comfort aspects.		
Street Lighting		Risk/Injury to third party		N/A		N/A

ASSETS

General	1 Loss or damage	1 There are currently no assets	N/A
Street Furniture	2 Risk/injury to third parties/property	2 An annual review of assets is undertaken for insurance, storage and	N/A
Play Area Items		maintenance provisions.	
Open Spaces		There are no play areas or open spaces	N/A

ASSETS (continued)

Subject		Risk Identified		Control/Management of Risk	Т	Assessment
Noticeboards		Loss or damage		PPC has a notice board at junction of The Street/Coldharbour Lane.	Т	Existing arrangements adequate
		Risk/injury to third parties/property		The notice board is inspected regularly and any necessary repairs/maintenance		
				brought to the attention of PPC.	\bot	
LIABILITY						
Legal Powers	1	Illegal activity or payments	1	All activity and payments within PPC power to be resolved/minuted at meetings.	<u> </u> 1	All activities and payments Minuted.
	2	Working parties decisions	2	Ensure clear terms of reference	2	Monitor regularly
Minutes/Agendas,	1	Accuracy and legality	1	Minutes/agendas are produced in the prescribed method by the Clerk or a	1	Existing procedure adequate.
Notices,				Councillor delegated by the chair and adhere to legal requirements. Minutes are		Guidance/training available
Statutory				approved and signed at the next PPC meeting. Minutes/agenda are displayed		
documents				in accordance with legal requirements.	2	Members to adhere to
	2	Business conduct	2	Business conducted at Council meetings, managed by the Chair.		Code of Conduct
Public liability		Risk to third party/property/individuals	1	Insurance is in place and valid until 31/05/20 for £10m	1	Existing procedures adequate.
Litigation			2	Risk assessments regularly carried out to comply with requirements.	2	Continue risk assessments
Employer liability		Non compliance with employment law	1	There are currently no employees	1	N/A
			2	Appropriate employer's liability insurance is taken out annually	2	Adequate cover
			3	Undertake adequate training and seek advice from SSALC		
Legal liability	1	Legality of activities		Chair clarifies legal position on proposals under advice from Clerk or other	\top	Existing procedures adequate.
- •				sources if necessary.		
	2	Proper and timely Minuting	2	Council always receives and approves Minutes at monthly meetings.		
		Proper document control		Retention of document policy in place.		

PROPRIETY (of all staff)

Members Interests	1	Conflict of interest	1	Councillors have a duty to declare any interests at the start of the meeting.	1	Existing procedure adequate.
	2	Register of Members interests	2	Register of Members Interest forms to be reviewed regularly by Councillors.	2	Members to take responsibility
						to update their Register
All Staff		Bringing PPC into disrepute	1	Councillors have access to and understand the Code of Conduct.	1	Code is available via website
			2	A professional approach is undertaken on all Parish Council matters	L	

*AGAR Annual Governance and Accountability Return